

### **Patient Safety**

A World Alliance for Safer Health Care

# Patients for Patient Safety

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In honour of those who have died, those who have been left disabled, our loved ones today, we will strive for excellence, so that all people receiving healthcare are as safe as possible, as soon as possible.

#### This is our pledge of partnership



NTMA Quality, Clinical Risk & Patient Safety Conference 29, September, 2017



- THE PATIENT EXPERIENCE AS A CATALYST FOR CHANGE -

## INTRODUCTION

- Addressing the heart of the matter the patient and family experience of care
- Considering the patient experience as a legitimate evidence base
- Recognising the potential of the patient experience to drive improvement in all aspects of care
- Patient engagement with the next generation of professionals
- Co-creation as a sound basis for patient safety work
- Ensuring structures which learn from the raison d'etre of healthcare and provide truly patient-centred care
- The patient as the constant in the continuum of care and having greatest vested interest in the outcome.



## The Basis for Learning W.H.O. Patients for Patient Safety

- Learning to be grounded in reality
- The emergence of the 'Patient Advocate'
- The nature of advocacy volunteers committed to collaborative partnership in the co-production of safe care
- The advocate's motivation seeing experiences as catalysts for change – using the past to inform the present and influence the future
- A brand of partnership that facilitates empowerment of patients by enablers within the system





## FRAMEWORK AND PROCESS

## COMMITMENT

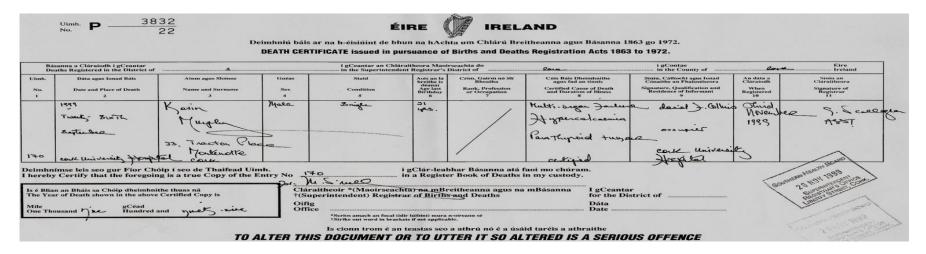
- Proactive engagement of patients in own care
- Capturing lessons learned from the patient experience
- Embedding patient and family in every aspect of healthcare

#### DELIVERABLE

Knowledgeable Patients receiving safe & effective care from skilled professionals in appropriate environments with assessed outcomes



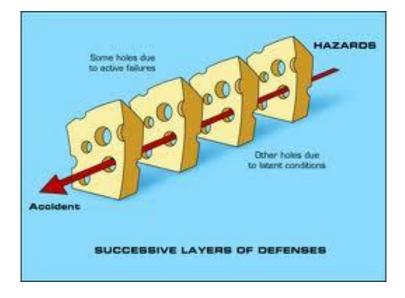
#### **THE DATA – THE RECORD**



#### Persistent back pain – GP Visits, X-Rays **Orthopaedic Surgeon – Bone Scan, Blood Tests** 1997 1999 •Calcium (2.05-2.75)5.73 (6.1) 3.51 Described as 'inconsistent with life'. •Creatinine 141 214 (60-120) (120-480) •Urate 551 685 •Bilirubin Direct (0-6)9.9 •Alk Phosphate (90-300)489



## **Every Point of Contact Failed Him...**



#### Research 96% Success Rate; 1% Complication Rate

#### **Peer Review**

"All the evidence indicates that the patient was suffering from a solitary parathyroid adenoma at the time, removal would have been curative with a normal life expectancy"

"Kevin would have had surgery to remove the over-active parathyroid gland. He would have been cured and would still have been alive today."



## **Response to Error – The Lived Experience**

Reluctance to be open and transparent

Closing ranks Lame excuses Muddying waters

3-6 0713 Uréa Creatine 21 CHOL 5.6 UNTIF 685 498 alb. BULI. 1-24 ALIC. PHOS 8-5-AST 0.4 AST 6.2

Confidence in ascertaining the truth shattered

Forced to reluctantly pursue the litigation route



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# ACHIEVING THE GOAL

#### Synchronising Culture and Expectation

- Medical Council Survey
- 90% responding trust their doctor to tell the truth
- Patients want to be able to old their doctor in high regard
- High level of trust sometimes betrayed

#### Disclosure ≠ BLAME Disclosure = INTEGRITY, DEMONSTRATION OF TRUE PROFESSIONALISM

#### "Respectful Management of Serious Clinical Events" IHI White Paper



## **Court Ruling**

## "It is very clear to me that Kevin

# Murphy should not have died."

Judge Roderick Murphy at High Court Ruling May 2004



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#### **Adverse Events and Healthcare Staffs???**







## The Shortcomings Primary Care

- Inability to recognise seriousness of Kevin's condition
- Appropriate interventions not taken
- Selective and incomplete transmission of information.
- Non receipting of vital information
- Absence of integrated pathways
- Link between behaviour and test results not made
- Developing neurological problems ignored
- No evidence of tracking of his deteriorating condition

## ABSENCE OF DIRECT COMMUNICATION WITH THE PATIENT



## The Shortcomings Secondary Care

- Treatment at Registrar level
- The team dynamic
- The impact of a weekend admission
- Patient asked to accommodate system
- Expectations of a Tertiary Training Hospital



## A Wish List : Do it Right!

- Observe existing guidelines, best practice and SOP's.
  Be prepared to challenge each other in that regard
- Following adverse outcomes undertake "root cause analysis" "system failure analysis"/"critical incident investigation".
- Communicate effectively within the medical community and with patients
- Keep impeccable records and refer constantly to those records
- Listen to and respect patients and families
- Know your personal limitations
- Replicate what is good and be always vigilant for opportunities to improve.

#### ACKNOWLEDGE ERROR AND ALLOW LEARNING TO OCCUR



## A Wish List Contd

- Learn and disseminate that learning
- Practice dialogue and collaboration meaningful engagement with patients and families
- Create a coalition of healthcare professionals and patients
- Be honest and open and seize the opportunity to give some meaning to tragedy
- It could not happen here
   5 most dangerous words

#### ACKNOWLEDGE ERROR

#### AND ALLOW LEARNING TO OCCUR



## **Preserving The Trusting Relationship**



## **DIALOGUE = POWERFUL CONVERSATION**



#### A Resolution going Forward - RESCUE and CO-PRODUCTION -

More than anything, what distinguishes the great from the mediocre, is not that they fail less, it is that they rescue more. - Atul Gawande

Rescue from protracted court proceedings. Why an absence of humanity?

 Role of patients, advocates and civil society in rising to the challenge to be critical friends in meaningful collaborations





### My Call for.....

- Care delivered with Head, with Heart, with Hand IHI
- Reporting and Learning
- Transparency, Accountability, Open Disclosure
- Patient engagement/involvement as a 'right'





"To err is human, to cover up is unforgivable but to fail to learn is inexcusable." -Sir Liam Donaldson, Chair, WHO Patient Safety



